

**CORPORATE INTEGRITY AGREEMENT  
BETWEEN THE  
OFFICE OF INSPECTOR GENERAL  
OF THE  
DEPARTMENT OF HEALTH AND HUMAN SERVICES  
AND  
JOHN RUSH, M.D.; ARIZONA HEALTH SERVICES, PLLC; PHOENIX PAIN  
AND JOINT CENTER, LLC; OSTEO RELIEF INSTITUTE, INC.;  
SCATENA CHIROPRACTIC, INC.; PHYSICIANS HEALTH GROUP OF  
KENTUCKY, PLLC; KENTUCKY OSTEO RELIEF INSTITUTE, PSC;  
ACCURATE MANAGEMENT SERVICES, LLC;  
MEDICAL OFFICES OF NEW JERSEY SHORE, LLC;  
ARTHRITIS TREATMENT OF TEXAS, PLLC; ARTEMIS HEALTH  
MANAGEMENT, LLC; SAN ANTONIO OSTEO RELIEF CENTER, PA;  
TEXAS SPINE CLINIC, PA; MK MEDICAL MANAGEMENT, LLC;  
SCOTT MACKENZIE, D.C.; CASSIDY BOELK, D.C.;  
ANTHONY SCATENA, D.C.; IGAL DUBOV, D.C.;  
BRETT MACKENZIE, D.C.; AND KEVIN BARTON, D.C.**

**I. PREAMBLE**

John Rush, M.D. (Rush), all entities in which Rush has an ownership or control interest (as defined in 42 U.S.C. § 1320a-3(a)(3)) that furnish or submit claims for any health care items or services payable by and Federal health care programs,<sup>1</sup> and the following entities and individuals: Arizona Health Services, PLLC; Phoenix Pain and Joint Center, LLC; Osteo Relief Institute, Inc.; Scatena Chiropractic, Inc.; Physicians Health Group of Kentucky, PLLC; Kentucky Osteo Relief Institute, PSC; Accurate Management Services, LLC; Medical Offices of New Jersey Shore, LLC; Arthritis Treatment of Texas, PLLC; Artemis Health Management, LLC; San Antonio Osteo Relief Center, PA; Texas Spine Clinic, PA; MK Medical Management, LLC; Scott Mackenzie, D.C.; Cassidy Boelk, D.C.; Anthony Scatena, D.C.; Igal Dubov, D.C.; Brett Mackenzie, D.C.; and Kevin

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<sup>1</sup> Entities not entering into a Settlement Agreement with the United States, in which Rush has an ownership or control interest as of the Effective Date of this Corporate Integrity Agreement are: Active Life Health of NY, PC; Physicians Health Group of Louisville, LLC; Arthritis Strategies of Texas, PLLC; Woodlands Health Group, PLLC and Active Life Health of Cincinnati, LLC. These entities are bound by the terms of the Corporate Integrity Agreement.

Barton, D.C. (hereinafter the “Rush Organization”) hereby enter into this Corporate Integrity Agreement (CIA) with the Office of Inspector General (OIG) of the United States Department of Health and Human Services (HHS) to promote compliance with the statutes, regulations, and written directives of Medicare, Medicaid, and all other Federal health care programs (as defined in 42 U.S.C. § 1320a-7b(f)) (Federal health care program requirements).

Contemporaneously with this CIA, the Rush Organization individuals and entities named above in Section I are entering into a Settlement Agreement with the United States. If at any time during the term of the CIA, Rush obtains an ownership or control interest in any entity that furnishes or submits claims for any health care items or services payable by any Federal health care programs, such entity shall be subject to the requirements of this CIA; unless otherwise agreed to in writing by OIG.

## **II. TERM AND SCOPE OF THE CIA**

A. The period of the compliance obligations assumed by the Rush Organization under this CIA shall be five years from the effective date of this CIA. The “Effective Date” shall be the date on which the final signatory of this CIA executes this CIA. Each one-year period, beginning with the one-year period following the Effective Date, shall be referred to as a “Reporting Period.”

B. Sections VII, X, and XI shall expire no later than 120 days after OIG’s receipt of: (1) the Rush Organization’s final Annual Report or (2) any additional materials submitted by the Rush Organization pursuant to OIG’s request, whichever is later.

C. The scope of this CIA shall be governed by the following definitions:

1. “Covered Persons” includes:

a. all owners, officers, directors, and employees of the Rush Organization; and

b. all contractors, subcontractors, agents and other persons who furnish patient care items or services or who perform billing or coding functions on behalf of the Rush Organization, excluding vendors whose sole connection with the Rush Organization is selling

or otherwise providing medical supplies or equipment to the Rush Organization.

2. “Rush Clinics” includes: (a) any entity owned or operated by John Rush that provides health care items or services reimbursed by Federal health care programs; and (b) any other entity that is a party to this CIA that provides health care items or services reimbursed by Federal health care programs.

### **III. CORPORATE INTEGRITY OBLIGATIONS**

The Rush Organization shall establish and maintain a Compliance Program that includes the following elements:

#### **A. Compliance Officer, Management Compliance Obligations, and Compliance Committee**

1. *Compliance Officer.* Within 90 days after the Effective Date, the Rush Organization shall appoint a Compliance Officer and shall maintain a Compliance Officer for the term of the CIA. The Compliance Officer shall be an employee and a member of senior management of the Rush Organization, shall report directly to the Chief Executive Officer of the Rush Organization, and shall not be or be subordinate to the General Counsel or Chief Financial Officer or have any responsibilities that involve acting in any capacity as legal counsel or supervising legal counsel functions for the Rush Organization. The Compliance Officer shall be responsible for, without limitation:

- a. developing and implementing policies, procedures, and practices designed to ensure compliance with the requirements set forth in this CIA and with Federal health care program requirements;
- b. making periodic (at least quarterly) reports regarding compliance matters in person to the Chief Executive Officer (CEO) of the Rush Organization and shall be authorized to report on such matters to the CEO at any time. Written documentation of the Compliance Officer’s reports to the CEO shall be made available to OIG upon request; and

- c. monitoring the day-to-day compliance activities engaged in by the Rush Organization as well as any reporting obligations created under this CIA.

Any noncompliance job responsibilities of the Compliance Officer shall be limited and must not interfere with the Compliance Officer's ability to perform the duties outlined in this CIA.

The Rush Organization shall report to OIG, in writing, any changes in the identity of the Compliance Officer, or any actions or changes that would affect the Compliance Officer's ability to perform the duties necessary to meet the obligations in this CIA, within five days after such a change.

2. *Management Certifications.* In addition to the responsibilities set forth in this CIA for all Covered Persons, certain Rush Organization employees (Certifying Employees) are expected to monitor and oversee activities within their areas of authority and shall annually certify that the applicable unit, division, or department of the Rush Organization is in compliance with applicable Federal health care program requirements and the obligations of this CIA. These Certifying Employees shall include, at a minimum, the following: Chief Executive Officer, Chief Operating Officer, Chief Administrative Officer, Chief Financial Officer, Vice President of Operations, Controller, Regional Directors, and Programmer. For each Reporting Period, each Certifying Employee shall sign a certification that states:

“I have been trained on and understand the compliance requirements and responsibilities as they relate to [insert name of department], an area under my supervision. My job responsibilities include ensuring compliance with regard to the [insert name of department] with all applicable Federal health care program requirements, obligations of the Corporate Integrity Agreement, and Rush Organization policies, and I have taken steps to promote such compliance. To the best of my knowledge, the [insert name of department] of the Rush Organization is in compliance with all applicable Federal health care program requirements and the obligations of the Corporate Integrity Agreement. I understand that this certification is being provided to and relied upon by the United States.”

If any Certifying Employee is unable to provide such a certification, the Certifying Employee shall provide a written explanation of the reasons why he or she is unable to provide the certification outlined above.

3. Compliance Committee. Within 90 days after the Effective Date, the Rush Organization shall appoint a Compliance Committee. The Compliance Committee shall, at a minimum, include the Compliance Officer and other members of senior management necessary to meet the requirements of this CIA (e.g., senior executives of relevant departments, such as billing, clinical, human resources, audit, and operations). The Compliance Officer shall chair the Compliance Committee and the Committee shall support the Compliance Officer in fulfilling his/her responsibilities (e.g., shall assist in the analysis of the Rush Organization's risk areas and shall oversee monitoring of internal and external audits and investigations). The Compliance Committee shall meet at least quarterly. The minutes of the Compliance Committee meetings shall be made available to OIG upon request.

The Rush Organization shall report to OIG, in writing, any actions or changes that would affect the Compliance Committee's ability to perform the duties necessary to meet the obligations in this CIA, within 15 days after such a change.

B. Policies and Procedures

Within 90 days after the Effective Date, the Rush Organization shall develop and implement written policies and procedures regarding the operation of the compliance program, including the compliance program requirements outlined in this CIA and the Rush Organization's compliance with Federal health care program requirements (Policies and Procedures). Throughout the term of this CIA, the Rush Organization shall enforce the Policies and Procedures and shall make compliance with the Policies and Procedures an element of evaluating the performance of all employees. The Policies and Procedures shall be made available to all Covered Persons.

At least annually (and more frequently, if appropriate), the Rush Organization shall assess and update, as necessary, the Policies and Procedures. Any new or revised Policies and Procedures shall be made available to all Covered Persons.

All Policies and Procedures shall be made available to OIG upon request.

C. Training and Education

1. *Covered Persons Training.* Within 90 days after the Effective Date, the Rush Organization shall develop a written plan (Training Plan) that outlines the steps the Rush Organization will take to ensure that all Covered Persons receive at least annual training regarding the Rush Organization's CIA requirements and Compliance Program

and the applicable Federal health care program requirements, including the requirements of the Anti-Kickback Statute and the Stark Law. The Training Plan shall include information regarding the following: training topics, categories of Covered Persons required to attend each training session, length of the training session(s), schedule for training, and format of the training. The Rush Organization shall furnish training to its Covered Persons pursuant to the Training Plan during each Reporting Period.

2. *Training Records.* The Rush Organization shall make available to OIG, upon request, training materials and records verifying that Covered Persons have timely received the training required under this section.

D. Review Procedures

1. *General Description*

- a. *Engagement of Independent Review Organization.* Within 90 days after the Effective Date, the Rush Organization shall engage an entity (or entities), such as an accounting, auditing, or consulting firm (hereinafter “Independent Review Organization” or “IRO”), to perform the reviews listed in this Section III.D. The applicable requirements relating to the IRO are outlined in Appendix A to this CIA, which is incorporated by reference.
- b. *Retention of Records.* The IRO and the Rush Organization shall retain and make available to OIG, upon request, all work papers, supporting documentation, correspondence, and draft reports (those exchanged between the IRO and the Rush Organization) related to the reviews.
- c. *Access to Records and Personnel.* The Rush Organization ensure that the IRO has access to all records and personnel necessary to complete the reviews listed in this Section III.D and that all records furnished to the IRO are accurate and complete.

2. *Claims Review.* The IRO shall review claims submitted by the Rush Organization for items and services rendered by Rush Clinics and reimbursed by the Medicare and Medicaid programs, to determine whether the items and services furnished

were medically necessary and appropriately documented and whether the claims were correctly coded, submitted and reimbursed (Claims Review) and shall prepare a Claims Review Report, as outlined in Appendix B to this CIA, which is incorporated by reference.

3. *Independence and Objectivity Certification.* The IRO shall include in its report(s) to the Rush Organization a certification that the IRO has (a) evaluated its professional independence and objectivity with respect to the reviews required under this Section III.D and (b) concluded that it is, in fact, independent and objective, in accordance with the requirements specified in Appendix A to this CIA. The IRO's certification shall include a summary of all current and prior engagements between the Rush Organization and the IRO.

E. Risk Assessment and Internal Review Process

Within 90 days after the Effective Date, the Rush Organization shall develop and implement a centralized annual risk assessment and internal review process to identify and address risks associated with the Rush Organization participation in the Federal health care programs, including but not limited to the risks associated with the submission of claims for items and services furnished to Medicare and Medicaid program beneficiaries. The risk assessment and internal review process shall require compliance, legal, and department leaders, at least annually, to: (1) identify and prioritize risks, (2) develop internal audit work plans related to the identified risk areas, (3) implement the internal audit work plans, (4) develop corrective action plans in response to the results of any internal audits performed, and (5) track the implementation of the corrective action plans in order to assess the effectiveness of such plans. The Rush Organization shall maintain the risk assessment and internal review process for the term of the CIA.

F. Disclosure Program

Within 90 days after the Effective Date, the Rush Organization shall establish a Disclosure Program that includes a mechanism (e.g., a toll-free compliance telephone line) to enable individuals to disclose, to the Compliance Officer or some other person who is not in the disclosing individual's chain of command, any identified issues or questions associated with the Rush Organization's policies, conduct, practices, or procedures with respect to a Federal health care program believed by the individual to be a potential violation of criminal, civil, or administrative law. The Rush Organization shall appropriately publicize the existence of the disclosure mechanism (e.g., via periodic e-mails to employees or by posting the information in prominent common areas).

The Disclosure Program shall emphasize a nonretribution, nonretaliation policy and shall include a reporting mechanism for anonymous communications for which appropriate confidentiality shall be maintained. The Disclosure Program also shall include a requirement that all of the Covered Persons shall be expected to report suspected violations of any Federal health care program requirements to the Compliance Officer or other appropriate individual designated by the Rush Organization. Upon receipt of a disclosure, the Compliance Officer (or designee) shall gather all relevant information from the disclosing individual. The Compliance Officer (or designee) shall make a preliminary, good faith inquiry into the allegations set forth in every disclosure to ensure that he or she has obtained all of the information necessary to determine whether a further review should be conducted. For any disclosure that is sufficiently specific so that it reasonably: (1) permits a determination of the appropriateness of the alleged improper practice; and (2) provides an opportunity for taking corrective action, the Rush Organization shall conduct an internal review of the allegations set forth in the disclosure and ensure that proper follow-up is conducted.

The Compliance Officer (or designee) shall maintain a disclosure log and shall record each disclosure in the disclosure log within two business days of receipt of the disclosure. The disclosure log shall include a summary of each disclosure received (whether anonymous or not), the status of the respective internal reviews, and any corrective action taken in response to the internal reviews.

#### G. Ineligible Persons

1. *Definitions.* For purposes of this CIA:
  - a. an “Ineligible Person” shall include an individual or entity who:
    - i. is currently excluded from participation in any Federal health care program; or
    - ii. has been convicted of a criminal offense that falls within the scope of 42 U.S.C. § 1320a-7(a), but has not yet been excluded.
  - b. “Exclusion List” means the HHS/OIG List of Excluded Individuals/Entities (LEIE) (available through the Internet at <http://www.oig.hhs.gov>).

2. *Screening Requirements.* The Rush Organization shall ensure that all prospective and current Covered Persons are not Ineligible Persons, by implementing the following screening requirements.

- a. The Rush Organization shall screen all prospective Covered Persons against the Exclusion List prior to engaging their services and, as part of the hiring or contracting process, shall require such Covered Persons to disclose whether they are Ineligible Persons.
- b. the Rush Organization shall screen all current Covered Persons against the Exclusion List within 90 days after the Effective Date and on a monthly basis thereafter.
- c. The Rush Organization shall implement a policy requiring all Covered Persons to disclose immediately if they become an Ineligible Person.

Nothing in this Section III.G affects the Rush Organization's responsibility to refrain from (and liability for) billing Federal health care programs for items or services furnished, ordered, or prescribed by an excluded person. The Rush Organization understand that items or services furnished, ordered, or prescribed by excluded persons are not payable by Federal health care programs and that the Rush Organization may be liable for overpayments and/or criminal, civil, and administrative sanctions for employing or contracting with an excluded person regardless of whether the Rush Organization meet the requirements of Section III.G.

3. *Removal Requirement.* If the Rush Organization actual notice that a Covered Person has become an Ineligible Person, the Rush Organization shall remove such Covered Person from responsibility for, or involvement with, the Rush Organization's business operations related to the Federal health care program(s) from which such Covered Person has been excluded and shall remove such Covered Person from any position for which the Covered Person's compensation or the items or services furnished, ordered, or prescribed by the Covered Person are paid in whole or part, directly or indirectly, by any Federal health care program(s) from which the Covered Person has been excluded at least until such time as the Covered Person is reinstated into participation in such Federal health care program(s).

4. *Pending Charges and Proposed Exclusions.* If the Rush Organization has actual notice that a Covered Person is charged with a criminal offense that falls within the scope of 42 U.S.C. §§ 1320a-7(a), 1320a-7(b)(1)-(3), or is proposed for exclusion during the Covered Person’s employment or contract term, the Rush Organization shall take all appropriate actions to ensure that the responsibilities of that Covered Person have not and shall not adversely affect the quality of care rendered to any beneficiary or the accuracy of any claims submitted to any Federal health care program.

H. Notification of Government Investigation or Legal Proceeding

Within 30 days after discovery, the Rush Organization shall notify OIG, in writing, of any ongoing investigation or legal proceeding known to the Rush Organization conducted or brought by a governmental entity or its agents involving an allegation that the Rush Organization or has committed a crime or has engaged in fraudulent activities. This notification shall include a description of the allegation, the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding. The Rush Organization also shall provide written notice to OIG within 30 days after the resolution of the matter and a description of the findings and/or results of the investigation or proceeding, if any.

I. Overpayments

1. *Definition of Overpayment.* An “Overpayment” means any funds that the Rush Organization receives or retains under any Federal health care program to which the Rush Organization, after applicable reconciliation, is not entitled under such Federal health care program.

2. *Overpayment Policies and Procedures.* Within 90 days after the Effective Date, the Rush Organization shall develop and implement written policies and procedures regarding the identification, quantification, and repayment of Overpayments received from any Federal health care program.

J. Reportable Events

1. *Definition of Reportable Event.* For purposes of this CIA, a “Reportable Event” means anything that involves:

- a. a substantial Overpayment;

- b. a matter that a reasonable person would consider a probable violation of criminal, civil, or administrative laws applicable to any Federal health care program for which penalties or exclusion may be authorized;
- c. the employment of or contracting with a Covered Person who is an Ineligible Person as defined by Section III.G.1.a; or
- d. the filing of a bankruptcy petition by the Rush Organization.

A Reportable Event may be the result of an isolated event or a series of occurrences.

2. *Reporting of Reportable Events.* If the Rush Organization determines (after a reasonable opportunity to conduct an appropriate review or investigation of the allegations) through any means that there is a Reportable Event, the Rush Organization shall notify OIG, in writing, within 30 days after making the determination that the Reportable Event exists.

3. *Reportable Events under Section III.J.1.a. and III.J.1.b.* For Reportable Events under Section III.J.1.a and b, the report to OIG shall include:

- a. a complete description of all details relevant to the Reportable Event, including, at a minimum, the types of claims, transactions or other conduct giving rise to the Reportable Event; the period during which the conduct occurred; and the names of individuals and entities believed to be implicated, including an explanation of their roles in the Reportable Event;
- b. a statement of the Federal criminal, civil or administrative laws that are probably violated by the Reportable Event, if any;
- c. the Federal health care programs affected by the Reportable Event;
- d. a description of the steps taken by the Rush Organization to identify and quantify any Overpayments; and

- e. a description of the Rush Organization's actions taken to correct the Reportable Event and prevent it from recurring.

If the Reportable Event involves an Overpayment, within 60 days of identification of the Overpayment, the Rush Organization or Management shall repay the Overpayment, in accordance with the requirements of 42 U.S.C. § 1320a-7k(d) and any applicable regulations and Centers for Medicare and Medicaid Services (CMS) guidance and provide OIG with a copy of the notification and repayment.

4. *Reportable Events under Section III.J.1.c.* For Reportable Events under Section III.J.1.c, the report to OIG shall include:

- a. the identity of the Ineligible Person and the job duties performed by that individual;
- b. the dates of the Ineligible Person's employment or contractual relationship;
- c. a description of the Exclusion List screening that the Rush Organization completed before and/or during the Ineligible Person's employment or contract and any flaw or breakdown in the screening process that led to the hiring or contracting with the Ineligible Person;
- d. a description of how the Ineligible Person was identified; and
- e. a description of any corrective action implemented to prevent future employment or contracting with an Ineligible Person.

5. *Reportable Events under Section III.J.1.d.* For Reportable Events under Section III.J.1.d, the report to OIG shall include documentation of the bankruptcy filing and a description of any Federal health care program requirements implicated.

6. *Reportable Events Involving the Stark Law.* Notwithstanding the reporting requirements outlined above, any Reportable Event that involves solely a probable violation of section 1877 of the Social Security Act, 42 U.S.C. §1395nn (the Stark Law) should be submitted by the Rush Organization to CMS through the self-referral disclosure protocol (SRDP), with a copy to the OIG. If the Rush Organization identifies a probable violation of the Stark Law and repays the applicable Overpayment

directly to the CMS contractor, then the Rush Organization are not required by this Section III.J to submit the Reportable Event to CMS through the SRDP.

#### **IV. SUCCESSOR LIABILITY**

If, in the event that, after the Effective Date, the Rush Organization proposes to (a) sell any or all of its business, business units, or locations (whether through a sale of assets, sale of stock, or other type of transaction) relating to the furnishing of items or services that may be reimbursed by a Federal health care program, or (b) purchase or establish a new business, business unit, or location relating to the furnishing of items or services that may be reimbursed by a Federal health care program, the CIA shall be binding on the purchaser of any business, business unit, or location and any new business, business unit, or location (and all Covered Persons at each new business, business unit, or location) shall be subject to the applicable requirements of this CIA, unless otherwise determined and agreed to in writing by OIG. The Rush Organization shall give notice of such sale or purchase to OIG within 30 days following the closing of the transaction.

If, in advance of a proposed sale or a proposed purchase, the Rush Organization wishes to obtain a determination by OIG that the proposed purchaser or the proposed acquisition will not be subject to the requirements of the CIA, the Rush Organization must notify OIG in writing of the proposed sale or purchase at least 30 days in advance. This notification shall include a description of the business, business unit, or location to be sold or purchased, a brief description of the terms of the transaction and, in the case of a proposed sale, the name and contact information of the prospective purchaser.

#### **V. IMPLEMENTATION AND ANNUAL REPORTS**

##### **A. Implementation Report**

Within 120 days after the Effective Date, the Rush Organization shall submit a written report to OIG summarizing the status of its implementation of the requirements of this CIA (Implementation Report). The Implementation Report shall, at a minimum, include:

1. the name, address, phone number, and position description of the Compliance Officer required by Section III.A, and a summary of other noncompliance job responsibilities the Compliance Officer may have;

2. the names and positions of the Certifying Employees required by Section III.A.2, and the names and positions of the members of the Compliance Committee required by Section III.A.3;
3. a list of the Policies and Procedures required by Section III.B;
4. the Training Plan required by Section III.C.1 and a description of the training required by Section III.C. (including a summary of the topics covered, the length of the training, and when the training was provided);
5. the following information regarding the IRO(s): (a) identity, address, and phone number; (b) a copy of the engagement letter; (c) information to demonstrate that the IRO has the qualifications outlined in Appendix A to this CIA; and (d) a certification from the IRO regarding its professional independence and objectivity with respect to the Rush Organization;
6. a description of the risk assessment and internal review process required by Section III.E;
7. a description of the Disclosure Program required by Section III.F;
8. a description of the Ineligible Persons screening and removal process required by Section III.G;
9. a copy of the Rush Organization's policies and procedures regarding the identification, quantification and repayment of Overpayments required by Section III.I;
10. a description of the Rush Organization's corporate structure, including identification of any individual owners, parent and sister companies, subsidiaries, and their respective lines of business;
11. a list of all of the Rush Organization's locations (including locations and mailing addresses), the corresponding name under which each location is doing business, and the location's Medicare and state Medicaid program provider number and/or supplier number(s); and
12. the certifications required by Section V.C.

## B. Annual Reports

The Rush Organization shall submit to OIG a written report on its compliance with the CIA requirements for each of the five Reporting Periods (Annual Report). Each Annual Report shall include, at a minimum, the following information:

1. any change in the identity, position description, or other noncompliance job responsibilities of the Compliance Officer; a current list of the Compliance Committee members, and a current list of the Certifying Employees, along with the identification of any changes made during the Reporting Period to the Compliance Committee and Certifying Employees;
2. the dates of each report made by the Compliance Officer to the Chief Executive Officer (written documentation of such reports shall be made available to OIG upon request);
3. a list of any new or revised Policies and Procedures developed during the Reporting Period;
4. a description of any changes to the Rush Organization's Training Plan developed pursuant to Section III.C during the Reporting Period;
5. a complete copy of all reports prepared pursuant to Section III.D and any responses of the Rush Organization to the reports, along with corrective action plan(s) related to any issues raised by the reports;
6. a certification from the IRO regarding its professional independence and objectivity with respect to the Rush Organization;
7. a description of any changes to the risk assessment and internal review process required by Section III.E, including the reasons for such changes;
8. a summary of the following components of the risk assessment and internal review process during the Reporting Period: (a) work plans developed, (b) internal audits performed, (c) corrective action plans developed in response to internal audits, and (d) steps taken to track the implementation of the corrective action plans. Copies of any work plans, internal audit reports, and corrective action plans shall be made available to OIG upon request;

9. a summary of the disclosures in the disclosure log required by Section III.F that relate to Federal health care programs, including at least the following information: (a) a description of the disclosure, (b) the date the disclosure was received, (c) the resolution of the disclosure, and (d) the date the disclosure was resolved (if applicable). The complete disclosure log shall be made available to OIG upon request;

10. a description of any changes to the Ineligible Persons screening and removal process required by Section III.G, including the reasons for such changes;

11. a summary describing any ongoing investigation or legal proceeding required to have been reported pursuant to Section III.H. The summary shall include a description of the allegation, the identity of the investigating or prosecuting agency, and the status of such investigation or legal proceeding;

12. a description of any changes to the Overpayment policies and procedures required by Section III.I, including the reasons for such changes;

13. a summary of Reportable Events (as defined in Section III.J) identified during the Reporting Period;

14. a summary of any audits conducted during the applicable Reporting Period by any Medicare or state Medicaid program contractor or any government entity or contractor, involving a review of Federal health care program claims, and the Rush Organization response/corrective action plan (including information regarding any Federal health care program refunds) relating to the audit findings;

15. a description of all changes to the most recently provided list of the Rush Organization's locations as required by Section V.A.11;

16. a description of any changes to the Rush Organization corporate structure, including any individual owners, parent and sister companies, subsidiaries, and their respective lines of business; and

17. the certifications required by Section V.C.

The first Annual Report shall be received by OIG no later than 60 days after the end of the first Reporting Period. Subsequent Annual Reports shall be received by OIG no later than the anniversary date of the due date of the first Annual Report.

### C. Certifications

1. *Certifying Employees.* In each Annual Report, the Rush Organization shall include the certifications of Certifying Employees required by Section III.A.4;

2. *Compliance Officer, Chief Executive Officer, the Rush Organization Owner(s).* The Implementation Report and each Annual Report shall include a certification by the Compliance Officer, Chief Executive Officer, and the Owners of the Rush Organization:

- a. to the best of his or her knowledge, except as otherwise described in the report, the Rush Organization has implemented and are in compliance with all of the requirements of this CIA;
- b. he or she has reviewed the report and has made reasonable inquiry regarding its content and believes that the information in the report is accurate and truthful; and
- c. he or she understands that the certification is being provided to and relied upon by the United States.

3. *Chief Financial Officer.* The first Annual Report shall include a certification by the Chief Financial Officer that, to the best of his or her knowledge, the Rush Organization has complied with its obligations under the Settlement Agreement: (a) not to resubmit to any Federal health care program payors any previously denied claims related to the Covered Conduct addressed in the Settlement Agreement, and not to appeal any such denials of claims; (b) not to charge to or otherwise seek payment from federal or state payors for unallowable costs (as defined in the Settlement Agreement); and (c) to identify and adjust any past charges or claims for unallowable costs; and (d) he or she understands that the certification is being provided to and relied upon by the United States.

### D. Designation of Information

The Rush Organization shall clearly identify any portions of its submissions that it believes are trade secrets, or information that is commercial or financial and privileged or confidential, and therefore potentially exempt from disclosure under the Freedom of

Information Act (FOIA), 5 U.S.C. § 552. The Rush Organization shall refrain from identifying any information as exempt from disclosure if that information does not meet the criteria for exemption from disclosure under FOIA.

## **VI. NOTIFICATIONS AND SUBMISSION OF REPORTS**

Unless otherwise stated in writing after the Effective Date, all notifications and reports required under this CIA shall be submitted to the following entities:

OIG:

Administrative and Civil Remedies Branch  
Office of Counsel to the Inspector General  
Office of Inspector General  
U.S. Department of Health and Human Services  
Cohen Building, Room 5527  
330 Independence Avenue, S.W.  
Washington, DC 20201  
Telephone: 202.619.2078  
Facsimile: 202.205.0604

The Rush Organization:

Anthony Scatena  
Chief Operating Officer and  
Interim Compliance Officer  
1019 Majestic Drive, Suite 270  
Lexington, KY 40513-1897  
Telephone: (859) 223-0488  
Facsimile: (859) 223-0494

Unless otherwise specified, all notifications and reports required by this CIA may be made by electronic mail, overnight mail, hand delivery, or other means, provided that there is proof that such notification was received. Upon request by OIG, the Rush Organization may be required to provide OIG with an additional copy of each notification or report required by this CIA in OIG's requested format (electronic or paper).

## **VII. OIG INSPECTION, AUDIT, AND REVIEW RIGHTS**

In addition to any other rights OIG may have by statute, regulation, or contract, OIG or its duly authorized representative(s) may conduct interviews, examine and/or request copies of or copy the Rush Organization books, records, and other documents and supporting materials, and conduct on-site reviews of any of the Rush Organization locations, for the purpose of verifying and evaluating: (a) the Rush Organization compliance with the terms of this CIA and (b) the Rush Organization compliance with the requirements of the Federal health care programs. The documentation described above shall be made available by the Rush Organization to OIG or its duly authorized representative(s) at all reasonable times for inspection, audit, and/or reproduction. Furthermore, for purposes of this provision, OIG or its duly authorized representative(s) may interview any of Rush Organization's owners, employees, contractors, and directors who consent to be interviewed at the individual's place of business during normal business hours or at such other place and time as may be mutually agreed upon between the individual and OIG. The Rush Organization shall assist OIG or its duly authorized representative(s) in contacting and arranging interviews with such individuals upon OIG's request. The Rush Organization's owners, employees, contractors, and directors may elect to be interviewed with or without a representative of the Rush Organization present.

## **VIII. DOCUMENT AND RECORD RETENTION**

The Rush Organization shall maintain for inspection all documents and records relating to reimbursement from the Federal health care programs and to compliance with this CIA for six years (or longer if otherwise required by law) from the Effective Date.

## **IX. DISCLOSURES**

Consistent with HHS's FOIA procedures, set forth in 45 C.F.R. Part 5, OIG shall make a reasonable effort to notify the Rush Organization prior to any release by OIG of information submitted by the Rush Organization pursuant to its obligations under this CIA and identified upon submission by the Rush Organization as trade secrets, or information that is commercial or financial and privileged or confidential, under the FOIA rules. With respect to such releases, the Rush Organization shall have the rights set forth at 45 C.F.R. § 5.42(a).

## **X. BREACH AND DEFAULT PROVISIONS**

The Rush Organization is expected to fully and timely comply with all of their CIA obligations.

### **A. Stipulated Penalties for Failure to Comply with Certain Obligations**

As a contractual remedy, the Rush Organization and OIG hereby agree that failure to comply with certain obligations as set forth in this CIA may lead to the imposition of the following monetary penalties (hereinafter referred to as “Stipulated Penalties”) in accordance with the following provisions.

1. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day the Rush Organization fails to establish, implement or comply with any of the following obligations as described in Section III:

- a. a Compliance Officer;
- b. a Compliance Committee;
- c. the management certification obligations;
- d. written Policies and Procedures;
- e. the development of a written training plan and the training and education of Covered Persons;
- f. a risk assessment and internal review process;
- g. a Disclosure Program;
- h. Ineligible Persons screening and removal requirements;
- i. notification of Government investigations or legal proceedings;
- j. policies and procedures regarding the repayment of Overpayments; and

k. reporting of Reportable Events.

2. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day the Rush Organization fails to engage and use an IRO, as required by Section III.D, Appendix A, or Appendix B.

3. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day the Rush Organization fails to submit a complete Implementation Report, Annual Report or any certification to OIG in accordance with the requirements of Section V by the deadlines for submission.

4. A Stipulated Penalty of \$2,500 (which shall begin to accrue on the day after the date the obligation became due) for each day the Rush Organization fails to submit any Claims Review Report in accordance with the requirements of Section III.D and Appendix B or fails to repay any Overpayment identified by the IRO, as required by Appendix B.

5. A Stipulated Penalty of \$1,500 for each day the Rush Organization fails to grant access as required in Section VII (This Stipulated Penalty shall begin to accrue on the date the Rush Organization fails to grant access.).

6. A Stipulated Penalty of \$50,000 for each false certification submitted by or on behalf of the Rush Organization as part of the Implementation Report, any Annual Report, additional documentation to a report (as requested by OIG), or otherwise required by this CIA.

7. A Stipulated Penalty of \$2,500 for each day the Rush Organization fails to grant the IRO access to all records and personnel necessary to complete the reviews listed in Section III.D, and for each day the Rush Organization fails to furnish accurate and complete records to the IRO, as required by Section III.D and Appendix A.

8. A Stipulated Penalty of \$1,000 for each day the Rush Organization fails to comply fully and adequately with any obligation of this CIA. OIG shall provide notice to the Rush Organization stating the specific grounds for its determination that the Rush Organization failed to comply fully and adequately with the CIA obligation(s) at issue and steps the Rush Organization shall take to comply with the CIA. (This Stipulated Penalty shall begin to accrue 10 days after the date the Rush Organization receives this notice from OIG of the failure to comply.) A Stipulated Penalty as

described in this Subsection shall not be demanded for any violation for which OIG has sought a Stipulated Penalty under Subsections 1-7 of this Section.

B. Timely Written Requests for Extensions

The Rush Organization may, in advance of the due date, submit a timely written request for an extension of time to perform any act or file any notification or report required by this CIA. Notwithstanding any other provision in this Section, if OIG grants the timely written request with respect to an act, notification, or report, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until one day after the Rush Organization fails to meet the revised deadline set by OIG. Notwithstanding any other provision in this Section, if OIG denies such a timely written request, Stipulated Penalties for failure to perform the act or file the notification or report shall not begin to accrue until three days after the Rush Organization receives OIG's written denial of such request or the original due date, whichever is later. A "timely written request" is defined as a request in writing received by OIG at least five days prior to the date by which any act is due to be performed or any notification or report is due to be filed.

C. Payment of Stipulated Penalties

1. *Demand Letter.* Upon a finding that the Rush Organization has failed to comply with any of the obligations described in Section X.A and after determining that Stipulated Penalties are appropriate, OIG shall notify the Rush Organization of: (a) the Rush Organization's failure to comply; and (b) OIG's exercise of its contractual right to demand payment of the Stipulated Penalties. (This notification shall be referred to as the "Demand Letter.")

2. *Response to Demand Letter.* Within 10 days after the receipt of the Demand Letter, the Rush Organization shall either: (a) cure the breach to OIG's satisfaction and pay the applicable Stipulated Penalties or (b) request a hearing before an HHS administrative law judge (ALJ) to dispute OIG's determination of noncompliance, pursuant to the agreed upon provisions set forth below in Section X.E. In the event the Rush Organization elects to request an ALJ hearing, the Stipulated Penalties shall continue to accrue until the Rush Organization cures, to OIG's satisfaction, the alleged breach in dispute. Failure to respond to the Demand Letter in one of these two manners within the allowed time period shall be considered a material breach of this CIA and shall be grounds for exclusion under Section X.D.

3. *Form of Payment.* Payment of the Stipulated Penalties shall be made by electronic funds transfer to an account specified by OIG in the Demand Letter.

4. *Independence from Material Breach Determination.* Except as set forth in Section X.D.1.c, these provisions for payment of Stipulated Penalties shall not affect or otherwise set a standard for OIG's decision that the Rush Organization has materially breached this CIA, which decision shall be made at OIG's discretion and shall be governed by the provisions in Section X.D, below.

D. Exclusion for Material Breach of this CIA

1. *Definition of Material Breach.* A material breach of this CIA means:

- a. repeated violations or a flagrant violation of any of the obligations under this CIA, including, but not limited to, the obligations addressed in Section X.A;
- b. a failure by the Rush Organization to report a Reportable Event, take corrective action, or make the appropriate refunds, as required in Section III.J;
- c. a failure to respond to a Demand Letter concerning the payment of Stipulated Penalties in accordance with Section X.C; or
- d. a failure to engage and use an IRO in accordance with Section III.D, Appendix A, or Appendix B.

2. *Notice of Material Breach and Intent to Exclude.* The parties agree that a material breach of this CIA by the Rush Organization constitutes an independent basis for the Rush Organization's exclusion from participation in the Federal health care programs. The length of the exclusion shall be in the OIG's discretion, but not more than five years per material breach. Upon a determination by OIG that the Rush Organization has materially breached this CIA and that exclusion is the appropriate remedy, OIG shall notify the Rush Organization of: (a) the Rush Organization's material breach; and (b) OIG's intent to exercise its contractual right to impose exclusion. (This notification shall be referred to as the "Notice of Material Breach and Intent to Exclude.")

3. *Opportunity to Cure.* The Rush Organization shall have 30 days from the date of receipt of the Notice of Material Breach and Intent to Exclude to demonstrate that:

- a. the alleged material breach has been cured; or
- b. the alleged material breach cannot be cured within the 30 day period, but that: (i) the Rush Organization has begun to take action to cure the material breach; (ii) the Rush Organization is pursuing such action with due diligence; and (iii) the Rush Organization has provided to OIG a reasonable timetable for curing the material breach.

4. *Exclusion Letter.* If, at the conclusion of the 30 day period, the Rush Organization fails to satisfy the requirements of Section X.D.3, OIG may exclude the Rush Organization from participation in the Federal health care programs. OIG shall notify the Rush Organization in writing of its determination to exclude the Rush Organization. (This letter shall be referred to as the “Exclusion Letter.”) Subject to the Dispute Resolution provisions in Section X.E, below, the exclusion shall go into effect 30 days after the date of receipt by the Rush Organization of the Exclusion Letter. The exclusion shall have national effect. Reinstatement to program participation is not automatic. At the end of the period of exclusion, the Rush Organization may apply for reinstatement by submitting a written request for reinstatement in accordance with the provisions at 42 C.F.R. §§ 1001.3001-.3004.

#### E. Dispute Resolution

1. *Review Rights.* Upon OIG’s delivery to the Rush Organization of its Demand Letter or of its Exclusion Letter, and as an agreed-upon contractual remedy for the resolution of disputes arising under this CIA, the Rush Organization shall be afforded certain review rights comparable to the ones that are provided in 42 U.S.C. § 1320a-7(f) and 42 C.F.R. Part 1005 as if they applied to the Stipulated Penalties or exclusion sought pursuant to this CIA. Specifically, OIG’s determination to demand payment of Stipulated Penalties or to seek exclusion shall be subject to review by an HHS ALJ and, in the event of an appeal, the HHS Departmental Appeals Board (DAB), in a manner consistent with the provisions in 42 C.F.R. § 1005.2-1005.21. Notwithstanding the language in 42 C.F.R. § 1005.2(c), the request for a hearing involving Stipulated Penalties shall be made within 10 days after receipt of the Demand Letter and the request for a hearing involving exclusion shall be made within 25 days after receipt of the Exclusion Letter. The

procedures relating to the filing of a request for a hearing can be found at <http://www.hhs.gov/dab/divisions/civil/procedures/divisionprocedures.html>

2. *Stipulated Penalties Review.* Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for Stipulated Penalties under this CIA shall be: (a) whether the Rush Organization was in full and timely compliance with the obligations of this CIA for which OIG demands payment; and (b) the period of noncompliance. The Rush Organization shall have the burden of proving full and timely compliance and the steps taken to cure the noncompliance, if any. OIG shall not have the right to appeal to the DAB an adverse ALJ decision related to Stipulated Penalties. If the ALJ agrees with OIG with regard to a finding of a breach of this CIA and orders the Rush Organization to pay Stipulated Penalties, such Stipulated Penalties shall become due and payable 20 days after the ALJ issues such a decision unless the Rush Organization request review of the ALJ decision by the DAB. If the ALJ decision is properly appealed to the DAB and the DAB upholds the determination of OIG, the Stipulated Penalties shall become due and payable 20 days after the DAB issues its decision.

3. *Exclusion Review.* Notwithstanding any provision of Title 42 of the United States Code or Title 42 of the Code of Federal Regulations, the only issues in a proceeding for exclusion based on a material breach of this CIA shall be whether the Rush Organization was in material breach of this CIA and, if so, whether:

- a. the Rush Organization cured such breach within 30 days of its receipt of the Notice of Material Breach; or
- b. the alleged material breach could not have been cured within the 30 day period, but that, during the 30 day period following the Rush Organization receipt of the Notice of Material Breach: (i) the Rush Organization had begun to take action to cure the material breach; (ii) the Rush Organization pursued such action with due diligence; and (iii) the Rush Organization provided to OIG a reasonable timetable for curing the material breach.

For purposes of the exclusion herein, exclusion shall take effect only after an ALJ decision favorable to OIG, or, if the ALJ rules for the Rush Organization, only after a DAB decision in favor of OIG. The Rush Organization's election of the contractual right to appeal to the DAB shall not abrogate OIG's authority to exclude the Rush

Organization upon the issuance of an ALJ's decision in favor of OIG. If the ALJ sustains the determination of OIG and determines that exclusion is authorized, such exclusion shall take effect 20 days after the ALJ issues such a decision, notwithstanding that the Rush Organization may request review of the ALJ decision by the DAB. If the DAB finds in favor of OIG after an ALJ decision adverse to OIG, the exclusion shall take effect 20 days after the DAB decision. The Rush Organization shall waive the right to any notice of such an exclusion if a decision upholding the exclusion is rendered by the ALJ or DAB. If the DAB finds in favor of the Rush Organization, the Rush Organization shall be reinstated effective on the date of the original exclusion.

4. *Finality of Decision.* The review by an ALJ or DAB provided for above shall not be considered to be an appeal right arising under any statutes or regulations. Consequently, the parties to this CIA agree that the DAB's decision (or the ALJ's decision if not appealed) shall be considered final for all purposes under this CIA.

## **XI. EFFECTIVE AND BINDING AGREEMENT**

The Rush Organization and OIG agree as follows:

A. This CIA shall become final and binding on the date the final signature is obtained on the CIA.

B. This CIA constitutes the complete agreement between the parties and may not be amended except by written consent of the parties to this CIA.

C. OIG may agree to a suspension of the obligations under this CIA that apply to the Rush Organization based on a certification by the Rush Organization it is: (1) no longer providing health care items or services that will be billed to any Federal health care program; (2) do not have any ownership or control interest, as defined in 42 U.S.C. §1320a-3, in any entity that bills any Federal health care program; and (3) are no longer performing billing, coding or other functions for any entity that provides health care items or services billed to any Federal health care programs. If the Rush Organization are relieved of their CIA obligations, the Rush Organization whose CIA obligations have been suspended shall be required to notify OIG in writing at least 30 days in advance if the Rush Organization plan to resume providing health care items or services that are billed to any Federal health care program or to obtain an ownership or control interest in any entity that bills any Federal health care program. At such time, OIG shall evaluate whether the CIA will be reactivated or modified.

D. All requirements and remedies set forth in this CIA are in addition to and do not affect (1) the Rush Organization's responsibility to follow all applicable Federal health care program requirements or (2) the government's right to impose appropriate remedies for failure to follow applicable Federal health care program requirements.

E. The undersigned Rush Organization signatories represent and warrant that they are authorized to execute this CIA. The undersigned OIG signatories represent that they are signing this CIA in their official capacities and that they are authorized to execute this CIA.

F. This CIA may be executed in counterparts, each of which constitutes an original and all of which constitute one and the same CIA. Electronically-transmitted copies of signatures shall constitute acceptable, binding signatures for purposes of this CIA.

**ON BEHALF OF THE RUSH ORGANIZATION**

/John Rush/  
John Rush, M.D. for himself,  
the entities identified above in footnote 1,  
and the following entities:

8/29/2019  
DATE

Arizona Health Services, PLLC  
Osteo Relief Institute, Inc.  
Physicians Health Group of Kentucky, PLLC  
Medical Offices of New Jersey Shore, LLC  
San Antonio Osteo Relief Center, PA

/Scott Mackenzie/  
Scott Mackenzie, D.C. for himself and  
Phoenix Pain and Joint Center, LLC

8/28/2019  
DATE

/Cassidy Boelk/  
Cassidy Boelk, D.C. for himself

8-29-19  
DATE

/Anthony Scatena/  
Anthony Scatena, D.C. for himself and  
Scatena Chiropractic, Inc.

8/29/2019  
DATE

/Igal Dubov/  
Igal Dubov, D.C. for himself and  
Accurate Management Services, LLC

8-29-19  
DATE

/Robert Boyer, MD/  
Robert Boyer, M.D. for  
Kentucky Osteo Relief Institute, PSC

8/29/19  
DATE

/Cynthia D. Goodman, MD/  
Cynthia Goodman, M.D. for  
Arthritis Treatment of Texas, PLLC

8/29/2019  
DATE

/Brett Mackenzie/  
Brett Mackenzie, D.C. for himself and  
Artemis Health Management, LLC

8/29/19  
DATE

/Kevin Barton/  
Kevin Barton, D.C. for himself  
Texas Spine Clinic, PA, and  
MK Medical Management, LLC

8/29/19  
DATE

/Paul Werner/  
Paul Werner  
Buttaci Leardi & Werner LLC  
Counsel for the Rush Organization

8/29/19  
DATE

**ON BEHALF OF THE OFFICE OF INSPECTOR GENERAL  
OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES**

/Lisa M. Re/  
LISA M. RE  
Assistant Inspector General for Legal Affairs  
Office of Inspector General  
U.S. Department of Health and Human Services

9/04/2019  
DATE

/Keshia B. Thompson/  
KESHIA B. THOMPSON  
Senior Counsel  
Office of Inspector General  
U.S. Department of Health and Human Services

9/3/2019  
DATE

## APPENDIX A

### INDEPENDENT REVIEW ORGANIZATION

This Appendix contains the requirements relating to the Independent Review Organization (IRO) required by Section III.D of the CIA.

#### A. IRO Engagement

1. The Rush Organization shall engage an IRO that possesses the qualifications set forth in Paragraph B, below, to perform the responsibilities in Paragraph C, below. The IRO shall conduct the review in a professionally independent and objective fashion, as set forth in Paragraph E. Within 30 days after OIG receives the information identified in Section V.A.7 of the CIA or any additional information submitted by the Rush Organization in response to a request by OIG, whichever is later, OIG will notify the Rush Organization if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, the Rush Organization may continue to engage the IRO.

2. If the Rush Organization engages a new IRO during the term of the CIA, that IRO must also meet the requirements of this Appendix. If a new IRO is engaged, the Rush Organization shall submit the information identified in Section V.A.7 of the CIA to OIG within 30 days of engagement of the IRO. Within 30 days after OIG receives this information or any additional information submitted by the Rush Organization at the request of OIG, whichever is later, OIG will notify the Rush Organization if the IRO is unacceptable. Absent notification from OIG that the IRO is unacceptable, the Rush Organization may continue to engage the IRO.

#### B. IRO Qualifications

The IRO shall:

1. assign individuals to conduct the Claims Review who have expertise in the Medicare and state Medicaid program requirements applicable to the claims being reviewed;

2. assign individuals to design and select the Claims Review sample who are knowledgeable about the appropriate statistical sampling techniques;

3. assign individuals to conduct the coding review portions of the Claims Review who have a nationally recognized coding certification and who have maintained this certification (e.g., completed applicable continuing education requirements);

4. assign licensed nurses or physicians with relevant education, training and specialized expertise (or other licensed health care professionals acting within their scope of practice and specialized expertise) to make the medical necessity determinations required by the Claims Review; and

5. have sufficient staff and resources to conduct the reviews required by the CIA on a timely basis.

C. IRO Responsibilities

The IRO shall:

1. perform each Claims Review in accordance with the specific requirements of the CIA;

2. follow all applicable Medicare and state Medicaid program rules and reimbursement guidelines in making assessments in the Claims Review;

3. request clarification from the appropriate authority (e.g., Medicare contractor), if in doubt of the application of a particular Medicare or state Medicaid program policy or regulation;

4. respond to all OIG inquires in a prompt, objective, and factual manner; and

5. prepare timely, clear, well-written reports that include all the information required by Appendix B to the CIA.

D. The Rush Organization's Responsibilities

The Rush Organization shall ensure that the IRO has access to all records and personnel necessary to complete the reviews listed in III.D of this CIA and that all records furnished to the IRO are accurate and complete.

E. IRO Independence and Objectivity

The IRO must perform the Claims Review in a professionally independent and objective fashion, as defined in the most recent Government Auditing Standards issued by the U.S. Government Accountability Office.

F. IRO Removal/Termination

1. *The Rush Organization and IRO.* If the Rush Organization terminates its IRO or if the IRO withdraws from the engagement during the term of the CIA, the Rush Organization must submit a notice explaining (a) its reasons for termination of the IRO or (b) the IRO's reasons for its withdrawal to OIG, no later than 30 days after termination or withdrawal. The Rush Organization must engage a new IRO in accordance with Paragraph A of this Appendix and within 60 days of termination or withdrawal of the IRO.

2. *OIG Removal of IRO.* In the event OIG has reason to believe the IRO does not possess the qualifications described in Paragraph B, is not independent and objective as set forth in Paragraph E, or has failed to carry out its responsibilities as described in Paragraph C, OIG shall notify the Rush Organization in writing regarding OIG's basis for determining that the IRO has not met the requirements of this Appendix. The Rush Organization shall have 30 days from the date of OIG's written notice to provide information regarding the IRO's qualifications, independence or performance of its responsibilities in order to resolve the concerns identified by OIG. If, following OIG's review of any information provided by the Rush Organization regarding the IRO, OIG determines that the IRO has not met the requirements of this Appendix, OIG shall notify the Rush Organization in writing that the Rush Organization shall be required to engage a new IRO in accordance with Paragraph A of this Appendix. The Rush Organization must engage a new IRO within 60 days of its receipt of OIG's written notice. The final determination as to whether or not to require the Rush Organization to engage a new IRO shall be made at the sole discretion of OIG.

**APPENDIX B**  
**CLAIMS REVIEW**

A. Claims Review. The IRO shall perform the Claims Review annually to cover each of the five Reporting Periods. The IRO shall perform all components of each Claims Review. Each Claims Review shall consist of the following:

1. *Selection of Clinics*. For each Reporting Period, the IRO shall randomly select 10 Rush Clinics to assess and review, when the number of Rush Clinics is greater than 10. If, at any point, the total number of Rush Clinics 10 or fewer, the IRO shall assess and review all of the Rush Clinics. The Rush Clinics to be assessed and reviewed for the Reporting Period shall be known as the “Selected Rush Clinics.”

2. *Definitions*. For the purposes of the Claims Review, the following definitions shall be used:

- a. Overpayment: The amount of money the Selected Rush Clinics, as defined above in Section A.1 of this Appendix, have received in excess of the amount due and payable under Medicare or any state Medicaid program requirements, as determined by the IRO in connection with the Claims Review performed under this Appendix B.
- b. Paid Claim: A claim submitted by or for the Selected Rush Clinics and for which the Selected Rush Clinics have received reimbursement from the Medicare program or a state Medicaid program.
- c. Population: The Population shall be defined as all Paid Claims during the 12-month period covered by the Claims Review.

3. *Claims Review Sample*. The IRO shall randomly select and review a minimum sample of 150 Paid Claims from the Rush Clinics. The 150 Paid Claims sample shall be comprised of: (a) 15 Paid Claims from each of the 10 Selected Rush Clinics, when the total number of Rush Clinics is 10 or greater; and (b) an equal number of Paid Claims from each Selected Rush Clinic, or a number of Paid Claims approved in advance by the OIG from each Selected Rush Clinic, when the total number of Rush Clinics is less than 10 (Claims Review Sample). The Paid Claims shall be reviewed based on the supporting documentation available at the Rush Organization’s office or under the Rush Organization’s control and applicable Medicare and state Medicaid program requirements to determine whether the items and services furnished were

medically necessary and appropriately documented, and whether the claim was correctly coded, submitted, and reimbursed. For each Paid Claim in the Claims Review Sample that results in an Overpayment, the IRO shall review the system(s) and process(es) that generated the Paid Claim and identify any problems or weaknesses that may have resulted in the identified Overpayments. The IRO shall provide its observations and recommendations on suggested improvements to the system(s) and the process(es) that generated the Paid Claim.

4. *Other Requirements.*

- a. Supplemental Materials. The IRO shall request all documentation and materials required for its review of the Paid Claims in the Claims Review Sample and the Rush Organization shall furnish such documentation and materials to the IRO prior to the IRO initiating its review of the Claims Review Sample. If the IRO accepts any supplemental documentation or materials from the Rush Organization after the IRO has completed its initial review of the Claims Review Sample (Supplemental Materials), the IRO shall identify in the Claims Review Report the Supplemental Materials, the date the Supplemental Materials were accepted, and the relative weight the IRO gave to the Supplemental Materials in its review. In addition, the IRO shall include a narrative in the Claims Review Report describing the process by which the Supplemental Materials were accepted and the IRO's reasons for accepting the Supplemental Materials.
- b. Paid Claims without Supporting Documentation. Any Paid Claim for which the Rush Organization cannot produce documentation shall be considered an error and the total reimbursement received by the Rush Organization for such Paid Claim shall be deemed an Overpayment. Replacement sampling for Paid Claims with missing documentation is not permitted.
- c. Use of First Samples Drawn. For the purposes of the Claims Review Sample discussed in this Appendix, the first set of Paid Claims selected shall be used (*i.e.*, it is not permissible to generate more than one list of random samples and then select one for use with the Claims Review Sample).

5. *Repayment of Identified Overpayments.* The Rush Organization shall repay within 60 days the Overpayment(s) identified by the IRO in the Claims Review Sample, in accordance with the requirements of 42 U.S.C. § 1320a-7k(d) and any applicable

regulations and Centers for Medicare and Medicaid Services (CMS) guidance (the “CMS overpayment rule”). If the Rush Organization determines that the CMS overpayment rule requires that an extrapolated Overpayment be repaid, the Rush Organization shall repay that amount at the mean point estimate as calculated by the IRO. The Rush Organization shall make available to OIG all documentation that reflects the refund of the Overpayment(s) to the payor. OIG, in its sole discretion, may refer the findings of the Claims Review Sample (and any related work papers) received from the Rush Organization to the appropriate Medicare or state Medicaid program contractor for appropriate follow up by the payor.

B. Claims Review Report. The IRO shall prepare a Claims Review Report as described in this Appendix for each Claims Review performed. The following information shall be included in the Claims Review Report.

1. *Claims Review Methodology*.
  - a. Claims Review Population. A description of the Population subject to the Claims Review.
  - b. Claims Review Objective. A clear statement of the objective intended to be achieved by the Claims Review.
  - c. Source of Data. A description of (1) the process used to identify Paid Claims in the Population and (2) the specific documentation relied upon by the IRO when performing the Claims Review (e.g., medical records, physician orders, certificates of medical necessity, requisition forms, local medical review policies (including title and policy number), CMS program memoranda (including title and issuance number), Medicare carrier or intermediary manual or bulletins (including issue and date), other policies, regulations, or directives).
  - d. Review Protocol. A narrative description of how the Claims Review was conducted and what was evaluated.
  - e. Supplemental Materials. A description of any Supplemental Materials as required by A.4.a., above.
2. *Statistical Sampling Documentation*.
  - a. A copy of the printout of the random numbers generated by the “Random Numbers” function of the statistical sampling software used by the IRO.

- b. A description or identification of the statistical sampling software package used by the IRO.
3. *Claims Review Findings.*
- a. Narrative Results.
    - i. A description of the Rush Organization’s billing and coding system(s), including the identification, by position description, of the personnel involved in coding and billing.
    - ii. A description of controls in place at the Rush Organization to ensure that all items and services billed to Medicare or a state Medicaid program are medically necessary and appropriately documented.
    - iii. A narrative explanation of the IRO’s findings and supporting rationale (including reasons for errors, patterns noted, etc.) regarding the Claims Review, including the results of the Claims Review Sample.
  - b. Quantitative Results.
    - i. Total number and percentage of instances in which the IRO determined that the coding of the Paid Claims submitted by the Rush Organization differed from what should have been the correct coding and in which such difference resulted in an Overpayment to the Rush Organization.
    - ii. Total number and percentage of instances in which the IRO determined that a Paid Claim was not appropriately documented and in which such documentation errors resulted in an Overpayment to the Rush Organization.
    - iii. Total number and percentage of instances in which the IRO determined that a Paid Claim was for items or services that were not medically necessary and resulted in an Overpayment to the Rush Organization.
    - iv. Total dollar amount of all Overpayments in the Claims Review Sample.

- v. Total dollar amount of Paid Claims included in the Claims Review Sample.
  - vi. Error Rate in the Claims Review Sample. The Error Rate shall be calculated by dividing the Overpayment in the Claims Review Sample by the total dollar amount associated with the Paid Claims in the Claims Review Sample.
  - vii. An estimate of the actual Overpayment in the Population at the mean point estimate.
  - viii. A spreadsheet of the Claims Review results that includes the following information for each Paid Claim: Federal health care program billed, beneficiary health insurance claim number, date of service, code submitted (e.g., DRG, CPT code, etc.), code reimbursed, allowed amount reimbursed by payor, correct code (as determined by the IRO), correct allowed amount (as determined by the IRO), dollar difference between allowed amount reimbursed by payor and the correct allowed amount.
- c. Recommendations. The IRO's report shall include any recommendations for improvements to the Rush Organization's billing and coding system or to the Rush Organization's controls for ensuring that all items and services billed to Medicare or a state Medicaid program are medically necessary and appropriately documented, based on the findings of the Claims Review.

4. *Credentials*. The names and credentials of the individuals who: (1) designed the statistical sampling procedures and the review methodology utilized for the Claims Review and (2) performed the Claims Review.